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26 October 1951

MEMORANDUM FOR: BRIGADIER GENERAL J. D. BALMER  
CHIEF, JOINT SUBSIDIARY PLANS DIVISION  
THE JOINT CHIEFS OF STAFF

SUBJECT : Draft Report on the Responsibility for Coordinated  
Planning for Unconventional Warfare in Europe

1. The problem considered in your draft report is one to which CIA has already given much attention. Any solution which enables CIA to coordinate its planning and unconventional warfare preparations in Europe with one authoritative military body rather than with several headquarters is welcome. We therefore welcome the proposal to create a mechanism for this purpose.

2. The Board you propose will presumably be qualified to seek the resolution of certain conflicts of view that now exist, including those over target priorities, as well as assign areas of planning responsibility between the various headquarters. As you are aware, the Board may also have to cope with conflicting requirements imposed upon CIA to conduct cold war operations and at the same time make preparations to support the military in the event of hot war.

3. The real mission of such a Board could be to provide the terms of reference under which truly joint (including CIA) planning could be accomplished at the senior U.S. military headquarters. Only at these headquarters will adequate intelligence and knowledge of our own capabilities exist.

4. In submitting the foregoing the Director has asked me to point out that Mr. Frank Wisner, his Deputy particularly concerned with the CIA planning for unconventional warfare, has been visiting the various European commands and is shortly returning to the United States. Before expressing final approval of the draft report of the JSPD, the Director desires to have the benefit of Mr. Wisner's views upon his return. Meanwhile, however, we would not wish to delay the consideration of the report by the JCS and would suggest that para. 3 thereof read: "The Director of Central Intelligence has been consulted with respect to this report and his views are set forth in enclosures \_\_\_\_."

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ALLEN W. DULLES  
Deputy Director

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BY (Signature)

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